

Lesson Classification: UNCLASSIFIED

Lesson ID: 92559-41730

Title: NATION BUILDING INTELLIGENCE

Operation/Exercise Name: MARFOR PROMOTE LIBERTY Observed: 13 Jun 1990

Originator: COMMARFOR PANAMA

POC: LTCOL FAWCETT Commercial: (919)451-2620 DSN: 4842620

5. (U) OBSERVATION:

Nation-building intelligence is as important as combat intelligence.

6. (U) DISCUSSION:

During the post-JUST CAUSE period, Marine Forces' (MARFOR's) intelligence mission not only involved determining the threat to US forces, it also emphasized assessing areas of Panama for potential civil affairs projects, termed nation-building. This required employment of special teams that included Human Intelligence (HUMINT) teams, topographic specialists and engineers, who traveled to areas to determine their potential for construction or psychological operations. Nation-building intelligence became a high priority, and often overshadowed more conventional combat intelligence requirements. Hindering the collection of nation-building intelligence was a general lack of expertise in civil affairs and psychological operations.

7. (U) LESSON LEARNED:

That nation-building intelligence is an integral part of low intensity conflict (LIC) intelligence operations and must be planned for.

8. (U) RECOMMENDED ACTION:

The intelligence Marines receive training in the aspects of nation building intelligence, with particular emphasis on civil affairs and psychological operations.

9. (U) COMMENTS:

The Remedial Action Program (RAP) Working Group reviewed and categorized this as a NOTED ITEM. Marine Air-Ground Training and Education Center (MAGTEC) provides the

following comments:

a. (U) Marine officers and enlisted in the intel field receive training in civil affairs and psychological operations at NMITC, Dam Neck, VA.

b. (U) MAGTEC will forward this lesson learned to Command and Staff College and Amphibious Warfare School for incorporation in the curriculum.

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